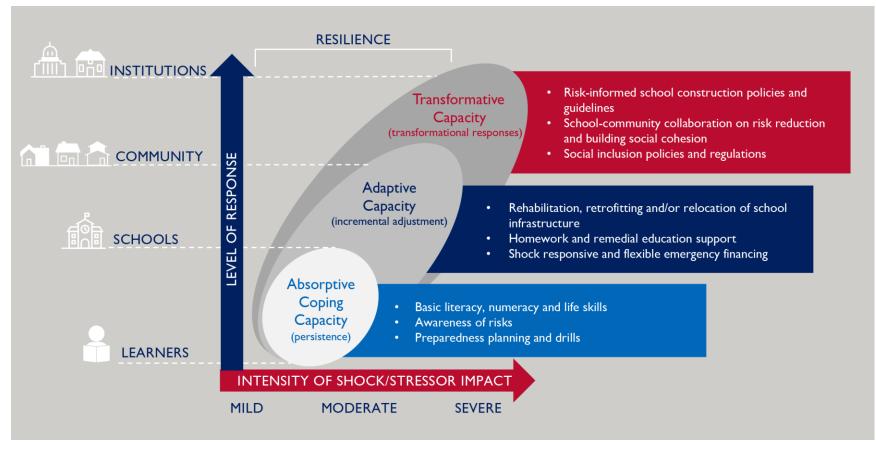


OFFICE OF EDUCATION: RESILIENCE RESOURCE

JANUARY 2020

A MAP OF RESILIENCE CAPACITIES FOR THE EDUCATION SECTOR: ABSORPTIVE, ADAPTIVE, AND TRANSFORMATIVE CAPACITIES FOR LEARNERS, SCHOOLS, COMMUNITIES, AND INSTITUTIONS



LEVEL	ABSORPTIVE	ADAPTIVE	TRANSFORMATIVE
Learner	 Emotional engagement Self-awareness Self-esteem Self-confidence Awareness of risks, knowledge of preparedness Positive peer relations (connected engagement, bonding social capital) Sense of safety/security in schools and other educational facilities Hope for future Enjoyment of schooling Basic literacy, numeracy, and life skills Financial savings and productive assets 	 Self-efficacy Cognitive engagement (academic purpose, motivation, achievement) Attitudes toward conflict and peace Committed engagement (perseverance, hope, sense of responsibility toward self and others, bridging social capital) Completion of secondary education Financial savings, assets, informal lending institutions 	 Social mobility Strengthened Agency Gender values Leadership, negotiation, and communication skills
Schools	 Preparedness planning and drills Disaster-resilient building/facility construction Functioning disaster management committees Protection of existing infrastructure, resources, and personnel against known risks Child protection policies Referral mechanisms to specialized services Non-specialized psychosocial support School feeding Advocacy and awareness among school personnel of known risk factors School policies and codes of conduct toward violence School safety drills and evacuation routes 	 Rehabilitation, retrofitting, and/or relocation of school infrastructure School contingency planning and emergency preparedness plans Reporting and grievance mechanisms for matters related to student and staff safety and violence Positive discipline approaches Prevention of gender-based violence Child-centered schools Democratic and inclusive school committees Crisis management skills for educational personnel 	 Equity-based decision-making regarding resourcing, with targeted support and interventions toward the most vulnerable to risk factors Gender responsive and transformative teaching and learning approaches

LEVEL	ABSORPTIVE	ADAPTIVE	TRANSFORMATIVE
School communities (inclusive of parents and caregivers)	 Transport to/from school Awareness of known risks and mitigation strategies Community-level contingency planning Community schooling and/or temporary learning spaces Informal education ICTs for learning Negotiation with gangs/armed groups Back-to-school advocacy campaigns Mutual understanding and trust between members of community (bonding social capital) 	 Prenatal services Early childhood education (ECE) and early childhood care and development (ECCD) interventions Parenting support and education Homework and remedial support School protection committees Community-driven development and funding tools Community policing Coordination across religious and civic institutions 	 Localized risk prevention and resolution mechanisms Community norms and attitudes Access to resources and outside expertise (linking social capital) School-community collaboration on risk reduction and social cohesion Mutual understanding and trust between different school communities and institutions (bridging social capital)
Institutions	 Coordination and monitoring mechanisms Education Management Information Systems (EMIS) with risk indicators Nonformal education provision Teacher professional development and support (in-service) Standard operating procedures for operating in times of shock 	 Evidence-based decision-making DRR mainstreaming into teaching and learning Shock responsive and flexible emergency financing Flexible policies and regulations for continuance of learning in times of crisis Teacher workforce planning (pre- service) Social and child protection policies Building codes and planning regulations 	 Judicial systems Law enforcement (community- based, child-sensitive policing) Risk-informed school construction policies and guidelines Teacher support and training on DRR, violence prevention, etc. Contextual risk analyses to inform sector assessments and planning Gender: Women in MOE leadership positions, etc. Guidance on school business continuity/backup learning plans MOE language of instruction policy (minority languages) Gender equity and social inclusion policies and regulations

LEVEL	ABSORPTIVE	ADAPTIVE	TRANSFORMATIVE
			 Equity-focused policies and regulations Sustainable and long-term financing mechanisms for education Civil society and private sector engagement Public health facilities